The Masters of Public Administration program seeks to provide the highest quality graduate education for current and prospective officials in all three arenas of public service: government agencies, nonprofit organizations, and private vendors. The program strives to achieve local, state, and national prominence through a contemporary curriculum, innovative instruction, scholarly and applied research, and service to key stakeholders. Program activities are designed to develop and enhance technical, ethical, and leadership competencies.

The MPA degree provides career opportunities in local, state and federal government, as well as the nonprofit and private sectors. For several decades the POL department has supplied South Florida with leaders through the vehicle of the Bachelor’s and Master’s degrees. Much of this experience now serves the MPA program in the form of internships and enhanced employment opportunities. There is a growing demand in South Florida and elsewhere for skills developed in the MPA program such as: budgeting, manpower management, program planning, health care, and even international management. Graduates of the POL department and MPA program at UM now occupy numerous leadership positions in local, state, and national government and in the other sectors.
MPA Core Faculty

Jonathan P. West earned his Ph.D. and M.A. in Political Science from Northwestern University and his B.S. in Political Science from the University of Utah. He is the Chair of Political Science and Director of the Masters of Public Administration program at the University of Miami. For 34 years he has directed UM’s graduate MPA program, for 20 years as Chair of Political Science.

Michael E. Milakovich (Ph.D. Indiana; B.A. UC- Santa Barbara) specializes in: public management and productivity improvement, business-government relations, administration of justice, and healthcare management.

Arthur M. Simon holds business and laws degrees from the University of Miami (B.B.A. & J.D.) and advanced degrees in public administration from Harvard University (M.P.A.) and Florida State University (Ph.D.).

Richard A. Brumback (Ph.D. in Public Administration, Florida State University; M.P.A. and M.A., Florida Atlantic University) is a practitioner and academic in Public Administration.

Jennifer M. Connolly (Ph.D. in Public Management and Policy, University of Southern California; B.A. in Political Science and Journalism, Elon University, Magna Cum Laude) specializes in public management, political analysis and government-business-society relations.

Cole D. Taratoot (Ph.D. in Political Science, Georgia State University; M.P.A. and B.S. in Political Science, University of West Georgia) specializes in administrative law and quantitative and research methods for public administrators.
UM’s Master of Public Administration Program

- member of the National Association of School of Public Affairs and Administration
- evening classes, convenient for those who work full time
- five year bachelor’s/master’s options (http://www.as.miami.edu/politicalscience/graduate/fiveyear/)
- wise selection of courses in public and nonprofit service, as well as interesting electives
- award winning, student-oriented faculty
- combined Master’s of Public Administration/Master’s of Public Health option (http://www.as.miami.edu/mpa/about-the-program/dual-mpamph-program/)
- curriculum designed to develop management and policy skills, technical competencies, and public service values
- courses offer a domestic and international perspective
- combined Master's of Public Administration/Juris Doctorate option (http://www.as.miami.edu/mpa/about-the-program/mpa-jd/)
- small classes
- great record placing graduates
UM’s Master of Public Administration Curriculum

36-48 credits at graduate level, depending on high-level managerial experience and academic preparation (transfer credits).

Required core courses totaling 30 credits (10 courses)

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Description</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>POL 622</td>
<td>Intro to Graduate Public Administration</td>
<td>3</td>
</tr>
<tr>
<td>POL 601</td>
<td>Budget and Financial Mgt &amp; Admin.</td>
<td>3</td>
</tr>
<tr>
<td>POL 610</td>
<td>Political Analysis</td>
<td>3</td>
</tr>
<tr>
<td>POL 647</td>
<td>Personnel Administration</td>
<td>3</td>
</tr>
<tr>
<td>POL 606</td>
<td>Seminar in Administration</td>
<td>3</td>
</tr>
<tr>
<td>POL 646</td>
<td>Public Policy Analysis and Administration</td>
<td>3</td>
</tr>
<tr>
<td>POL 671</td>
<td>Political Environment of Business</td>
<td>3</td>
</tr>
<tr>
<td>POL 651</td>
<td>Productivity Improvement in Public and Nonprofit Organizations</td>
<td>3</td>
</tr>
<tr>
<td>POL 656</td>
<td>Public Service Internship</td>
<td>6</td>
</tr>
</tbody>
</table>

The next 18 credits (6 courses) are areas in which the student may specialize with prior approval from the MPA Director.

<table>
<thead>
<tr>
<th>Course No.</th>
<th>Description</th>
<th>Credits</th>
</tr>
</thead>
<tbody>
<tr>
<td>POL 624</td>
<td>Non-Profit Organizations: Law, Policy and Management</td>
<td>3</td>
</tr>
<tr>
<td>POL 626</td>
<td>Administrative Law</td>
<td>3</td>
</tr>
<tr>
<td>POL 654</td>
<td>Political Ethics: The Dynamic Dilemmas Of Contemporary Leadership</td>
<td>3</td>
</tr>
<tr>
<td>POL 652</td>
<td>Total Quality Public Service Management: Achieving High Performance Government</td>
<td>3</td>
</tr>
<tr>
<td>POL 657</td>
<td>Ethical Issues in Government</td>
<td>3</td>
</tr>
<tr>
<td>POL 658</td>
<td>From Electronic Government to Digital Governance</td>
<td>3</td>
</tr>
<tr>
<td>POL 619</td>
<td>Game Theory</td>
<td>3</td>
</tr>
<tr>
<td>POL 696</td>
<td>Administering Global Governance</td>
<td>3</td>
</tr>
<tr>
<td>POL 696</td>
<td>Issues in Judicial Politics</td>
<td>3</td>
</tr>
<tr>
<td>POL 696</td>
<td>Diversity and Equity in Public Admin.</td>
<td>3</td>
</tr>
<tr>
<td>POL 696</td>
<td>Contested Issues in Public Administration, Public Management and Public Policy</td>
<td>3</td>
</tr>
</tbody>
</table>

**NOTE:** other courses can be substituted for these with prior approval from the MPA Director.
Message from the MPA Director

Dear Prospective Students:

The MPA program is designed to prepare students for a career of public service. Students will be exposed to the essential components of public service professionalism—excellence in technique, ethics and leadership—to help meet the challenges in the years ahead. Our award-winning, student-oriented faculty is dedicated to helping you achieve this “professional edge” in small, stimulating seminars, convenient evening courses, modern facilities and we have an excellent record in placing graduates.

It is an ideal time to have a master’s of public administration with the impending retirement of tens of thousands of civil servants and the explosive growth of outsourcing of government work to nonprofit and private organizations. These changes have created a demand from all sectors for students who want to “make an impact” and who have the skills that come with an MPA. It is important to know how to manage people, money and technology regardless of the setting in which you work.

Our faculty and staff will assist you with course selection, advising and career counseling and give priority to your intellectual growth and development. We are pleased you have chosen to join us and look forward to learning with you in the months to come.

Sincerely,
Professor Jonathan P. West
MPA Director
The Master of Public Administration (MPA) program was first implemented within the Department of Political Science in 1979. For 35 years it has been an integral part of the University of Miami.

The UM MPA program has trained students with managerial and leadership skills to assume responsible roles in public service.

The UM MPA program provides top level graduate education for current and prospective officials in all three arenas of public service: Government, Nonprofit, and Private.

Program activities are designed to develop and enhance technical, ethical, and leadership competencies through a dynamic and evolving curriculum, innovative instruction, scholarly and applied research, and service learning.

We research and teach the latest advancements in political science, and are devoted to serving our students and contributing to the social scientific community.
University of Miami MPA graduates now occupy leadership positions in government, business and nonprofit organizations here and abroad; some continue on to pursue J.D. and Ph.D. degrees.
Our Faculty Has Rich Scholarly Credentials and Practical Experience

- Highly qualified, award-winning, student-oriented instructors.
- Over 130 years of combined experience in teaching public administration.
- History of working abroad and with international students.
- Nationally and internationally recognized publications, including books published in multiple editions and hundreds of scholarly articles and book chapters.
- Extensive educational and administrative experience in academia, military, civil service, elective office, nonprofit organizations, and business.
Applying to the UM MPA Program in 5 Easy Steps:

2. Take the GRE or GMAT and have an official score report sent (ETS school code: 5815, no departmental code needed; If taking the GMAT- send official paper report to address below). Scores must be less than 5 years old.
3. Submit current resume
4. Need 2 recommendations to be sent electronically (see application site information).
5. Have your current school, and any previous post-high school institution where you received credit, send your official transcript to:
   University of Miami
   Department of Political Science
   MPA Program
   1300 Campo Sano Avenue
   Coral Gables, Florida 33146

Application Deadlines:

- Spring
  - International: November 1st
  - Domestic: December 1st
- Fall
  - International: June 1st
  - Domestic: July 1st

If International student, also please:

- Take the TOEFL or IELTS and have an official score report sent.
- Please note that other documentation will need to be submitted for Visa processing (more information at:
  http://www.miami.edu/sa/index.php/iss/ prospective_international_students/visa_entry/#apply)

For additional MPA Program information contact: mpa.program@miami.edu

For finance information please visit the Graduate School site: http://www.miami.edu/gs/index.php/graduate_school/costs_and_financial_aid/
Opens a World of Opportunities...

“Through my studies in the Master of Public Administration degree I have been able to really develop a phenomenal understanding of both the legislative process, the federal role-making process and also the intricacies and logistics of running a government agency or NGO. And with that educational foundation—that will enable me to have a wide variety of options.”
I saw the different things that it offered. I thought, you know what— ‘It’s perfect, it’s at UM, it is something that I am interested in—I really want to do it”. So I thought it was just right for me.

I recommend (the UM MPA program) for the working professional because most of the courses took place in the afternoon and in the evening....
Superior Faculty = Superior Training

"The MPA program did allow me to facilitate my exposure to new ideas. Not only are you learning a lot from seasoned professors who have been doing this for work and who know a lot about what they teach, but you are also in a classroom filled with students from diverse backgrounds who have diverse experiences, and you get learn a little bit from every single person."

"I also learned...how to communicate...the personal skills and organizational administration. I recommend this program for students—international or domestic."